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## Innovating accessibility: Future of Bambu Lab's A1 mini

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Bambu Lab leads among the companies for 3D printing technology and strives to make 3D printing available to everyone. The right balance between speed and affordability is the main ingredient that has made the A1 mini appealing to both beginners and professionals. This paper discusses opportunities and challenges that may be presented by redesigning the A1 mini for better alignment with changing consumer and market demands. Based on product development theories, the project focuses on strategic consideration by Bambu Lab while methodologies such as Lean Six Sigma and Agile to better the redesign process.

Additive manufacturing, Design optimization, 3D printing

#### 1. Background

Bambu Lab is a prominent company in the FDM (Fused Deposition Modelling) 3D Printing industry, with a focus on delivering desktop 3D printers [1]. The A1 mini is one the few printers in their assortment which is designed as a compact and cost-effective solution for experienced users, as well novice in 3D printing. This printer has an essential role in the portfolio of Bambu Lab, making 3D printing accessible for everyone [2]. Considering the fast developments within the 3D printing sector, it is important that products like the A1 mini are evaluated continuously and improved to adapt to the chaining demands of consumers and the market.

#### 1.1. Objective

This article explores the circumstances that make the redesign of the A1 mini possible. By analysing the current market requirements and technological possibilities, this paper provides strategic insights to improve the innovation and design trajectory of Bambu Lab. This paper is structured into different sections that discuss the current state of the A1 mini, the relevant theoretical frameworks for product development and specific conditions for the redesign. This approach provides an integrated prospective on the challenges and opportunities associated with the redesign of this product.

#### 1.2. Bambu Lab's structure and culture

Bambu Lab is a rather new company, founded in 2020 and located in Shenzhen, China. The company primarily focusses on the development of desktop 3D printers that provide advanced printing technologies to a broader audience [3].

Founded by former DJI employees, Bambu Lab naturally inherits the innovative mindset and precision engineering from DJI [1], [4]. Such a background dictates that Bambu Lab needs to develop revolutionary technology with user-oriented design. Just like DJI, adopting creativity and fast iteration empowers the company to move fast around technological shifts. This shared ethos of pushing boundaries and maintaining standards helps put Bambu Lab in a prominent position within the 3D printing industry, much like DJI has in the drone market [5], [6].

The organizational structure within the company is focussed on innovation. The team exists out of over 150 experts, of which 120 are dedicated to R&D. This focus allows them to quickly innovate and adapt on technical advancements within the industry [7].

One of the first steps in Bambu Lab's early days was funding their X1 3D printer through Kickstarter. Running throughout 2022, this campaign was a strategic choice to not only raise funds but also to encourage community engagement. With a successful crowdfunding campaign that raised HK\$54 million from 5,575 backers, Bambu Lab established itself as a leading hardware project on the platform [8], [9]. Choosing Kickstarter, despite the availability of other funding sources, allowed them to gather early feedback and engagement from their users, which is important in the early stages of product development.

#### 2. Current product analysis

#### 2.1. Technical analysis

The A1 mini is a desktop 3D printer that sets itself apart by the combination of speed, user-friendliness and affordability. Equipped with functions as multi-material prints and noise cancelling, the A1 mini offers a good user experience even for beginners in the 3D printing world. This combination of innovative features and accessibility has made the A1 mini significant popular among a wide range of users, ranging from hobbyists to even more professional environments.

#### 2.2. Market context

Bambu Lab has established a significant position in the entry-level category with their 3D printers, specifically within the sub-\$2500 3D printer segment. In Q2 2024, Bambu Lab achieved a 336% annual growth rate in shipments, capturing a total of 26% of the global market share in this price range [10]. This increase shows the growing popularity and the competitive advantage of partly the A1 mini, hiving the top four vendors, including Bambu Lab, a

combined 94% data share of the market. The data of these reports shows that the demand for cost-effective 3D print solutions keeps growing, which will stimulate the continuous innovations of Bambu Lab [11].

More proof of that the 3D printing market keeps growing can be seen in *Figure 1*. This figure indicates a definite upward slope of interest, as represented by Google Trends data over the past five years for the search term "3D print". This current consumer interest is consistent with the growth in demand on the market for 3D printing technologies and shows the strategic relevance of further innovation and expansion of offerings within Bambu Lab. This is further supported by increasing searches, which indicate increased awareness and interest. 3D printing is starting to move into mainstream acceptance and integration, both professional and casual.



Figure 1. Google Trends analysis for '3D Print'

A study by Shewbridge et al. was carried out a decade ago using fake 3D printers to study how ordinary users might incorporate such technology into their domestic environment. The simulation in that study was conducted with cardboard models, so that participants could imagine what might be possible without the complications imposed by real machines [12]. Today, considering the development of technology related to 3D printing, it is an already realized reality. It is these capabilities imagined in this study that are increasingly possible: having a real 3D printer able to make practical items and artistic expressions at home. This progress is in line with the goal of Bambu Lab in making 3D printing accessible and practical for everyday use.

Shewbridge et al. found that the primary purposes for which users wanted to use their 3D printers were to replicate broken or missing objects, duplicate various items, and customize existing ones. This utilitarian approach demonstrates an interest in making use of 3D printing for practical applications in the creation of functional items around the house and finding personalized solutions. A tool invaluable for everyday life.

#### 2.3. Conditions for redesign

Bambu Lab has strived to make 3D printing accessible for a broad audience. The redesign of the A1 mini should be in a line with this vision. This could be further developed by adapting the outer looks to something that looks like a household appliance, rather than a tool that should be kept in a workshop or garage. This shift in design ethos is important to get 3D printing integrated into our daily routines and to normalize having one. Combined with an improved user experience, it could attract an even larger segment of non-technical users.

#### 3. Theoretical framework

#### 3.1 Governing product development

Effectively managing variety is essential to success in product development. Bambu Lab, with its limited product line of only four 3D printer models, is an example of effective product variety management. According to ElMaraghy et al., managing product variety is important to meeting different consumer needs without adding unnecessary complexity or cost [13]. This approach aligns well with Bambu Lab's strategy to offer high-quality, easy-to-use printers like the A1 mini, aimed at general consumers rather than specialists.

Each Bambu Lab release has significantly changed the landscape of the 3D printing market, underscoring the importance of managing disruptive innovation. Weinreich et al. describes a conceptual methodology for managing disruptive innovation through value-oriented portfolio planning, which Bambu Lab can use to adapt fast and maintain its competitive position [14]. This methodology is to use to Bambu Lab as they continually align its development strategies with market expectations.

Process models are also of great importance. As Wynne and Clarkson note, they improve development processes by streamlining production and making sure product reliability [15]. By focusing on fewer, well-designed models, Bambu Lab can efficiently manage its product lifecycle and meet the market demands.

#### 3.2. Design methodologies

The 3D printing industry is a rapid growing high-tech industry. It is important to use a flexible and rapidly adaptable design process for the redesign of the A1 mini. Due to these rapid technological changes, it is important to choose methods that respond quickly to market changes.

Using Lean Six Sigma is a suitable method for the redesign. It puts the focus on eliminating waste and optimizing customer value. This makes sure the redesign process focusses on features that customers really need [16]. This structured approach is visually represented in *Figure 2*, which illustrates the Lean Six Sigma process flow.



Figure 2. Lean Six Sigma process flow diagram

On top of this would Agile development be a useful addition because it is a flexible process that can quickly adapted based on feedback and market needs [17]. This method uses shorts sprints to quickly achieve results and adapt. This is needed in a rapidly changing technology environment such as Bambu Lab's.

It would also be beneficial if there is a structured approach or methodology guiding the design process in a clear direction and oversight to supplement the Lean Six Sigma and Agile. This would also ensure that the redesign effort stays focused and in place, with an added structure supporting the reliability for the project. This will help Bambu Lab to use all the speed and agility needed in today's market while still making consistent progress with highquality standards through the redesign phases.

While *Figure 3* illustrates points of convergence among different design methodologies, the focus of Bambu Lab's redesign project would best align with Agile and Lean Six Sigma due to a focused approach on efficiency, adaptability, and process improvement. Human-Centred Design and Lean Startup are less applicable in this

context, as the A1 mini redesign is beyond those concept or business model development creation stages. Instead of inventing something totally new, this is an improvement in an existing product to make users and aspects of operation very efficient.



Figure 3. Integrated design methodologies

Since Bambu Lab has already developed several designs for 3D printers and the focus is now on redesigning the A1 mini, existing designs can be used as a basis for new product development. Partly for this reason, the Stage-Gate process should be used, a structured method that divides the design process into phases and ensures that each step meets the specified requirements [18].

The Stage-Gate process, which can be seen in *Figure 4*, provides a framework for evaluating the quality and progress of the development phases. This is important in dealing with previous design challenges and prevents problems such as a previous major product recall [19].

This combination of design methodologies fits well with the work culture in Shenzhen, where rapid innovation and adaptability are key. Using the Stage-Gate process ensures that the pre-reviews make the most of these cultural advantages, by integrating real market feedback into technological developments.

By combining the Stage-Gate process with Lean Six Sigma, Bambu Lab can make the redesign of the A1 mini not only more innovative, but also more reliable, aimed at meeting customer expectations and maintaining a strong position in the 3D printing market.



Figure 4. Stage-Gate process

#### 4. Product development

The primary design requirement for the A1 mini is to make 3D printing user-friendly for nontechnical users. In other words, it must be user-friendly and intuitive enough to make it easy for even beginners to get going with it. The device should also have an aesthetic suitable for every living room environment, like most household appliances.

#### 4.1. Composition and management of the team

A multidisciplinary team will be needed for an effective design and development process for A1 mini. Given the design goals, the team will consist of a lot of different experts, including industrial designers, user experience experts, software developers, mechanical engineers, and maintenance technicians. Industrial designers will focus on an aesthetic that fits the printer's integration into users' home, placing it as a household appliance rather than a workshop tool.

The user experience experts will ensure that there are no operational issues for non-tech-savvy users. An optimized flow of user interaction, right from installation to its periodic maintenance. Software developers will be needed for embedded systems and user interface work, providing feedback loops for rapid modification as user needs change, along with acceptance of changing market needs.

Mechanical engineers will be working on the internal design. Making sure the fast innovation goes correctly without the compromise on the efficiency or reliability of the printer. Their expertise contributes to modularizing the printer components and to achieving maintenance aims by allowing access for repair and upgrade.

Maintenance technicians provide hands-on input from the user's point of view concerning printer maintenance and servicing. Their work helps creating a design that is easy to maintain, adding to the lifecycle of the product and consumer satisfaction.

Regular project meetings, based on a well-identified Stage-Gate process, are important in the team. At each of these stages, the project is valued for further assessment and alteration to keep it on course toward its strategic goals. With this rate of development in technology, the adoption of a flexible framework that can helps iterative feedback and adjusts to the constantly shifting consumer preferences and technological advancements is important. This will be important in making sure the innovative redesign from Bambu Lab stays ahead of its competitors in 3D printing markets.

#### 4.2. Future product vision

The vision for future of Bambu Lab is innovation in the fields of consumer product customization and distribution. The company will team up with large retail chains such as IKEA, where Bambu Lab will transform customer interaction and personalization by the sale of basic frameworks of products that must be completed with 3D printed components. Consumers buying products, such as desks and other furniture, will receive digital files that can be used for printing at home the components needed to fully assemble the products.

This model enables them to download files, personalize parts, and bring unique touches to their products, opening a new dimension of creativity and participation in product ownership. Customers who print such components using their printers rather than buying them could be further incentivized with discounts.

This vision improves the consumer experience and provides the retailer with some logistical advantages, as not all components must be maintained in physical stock. This further aligns with the sustainable and on-demand production processes, showing how Bambu Lab can lead the way to integrate 3D printing into everyday consumes life. This reflects the company's leading role regarding innovation within 3D printing technology and further extends their accessibility and sustainability.

The printer will be easy to maintain, like a normal printer, just replacing the 'toner', thanks to its modular components and simple maintenance indications.

#### 4.5. Challenges and risks

There are many challenges and risks in the redesign process. For one, adding more features to this printer while keeping it at an affordable cost and relatively easy to operate risks the introduction of new technologies that may overcomplicate it for the beginners using it.

One of the risks again is the acceptance of the redesigned product by the market. The market has a lot of 3D printing machines, and Bambu Lab needs to ensure that the A1 mini can meet user needs and further compete well with similar products. In this regard, market research should be conducted on a high note to clearly understand what the customers want.

Other issues include regulations: while 3D printing technology is constantly evolving, Bambu Lab will have to keep in mind that its products must be in line with safety and environmental laws among others that are modified from time to time and different in all parts of the world.

Supply chain disruption may also affect production. These can be mitigated by working with reliable suppliers and having alternative arrangements.

#### 4.6. Evaluation metrics

Before the redesign of the A1 mini, Bambu Lab should put down certain clearly defined metrics for evaluation on all varied spectra that include technology performance, market success, and operations.

In terms of technology, the test would lie in improvement in speed, quality, and ease of use. Metrics being monitored could include print speed tests and customer satisfaction surveys.

For market success, the company should look at sales figures, growth in market share, and consumer response. These will indicate the successful adoption of the new design once positive trends are present in them.

Operational metrics will help to establish how effective the process of redesigning was. This constitutes measurement of factors like how the project stays within its budget and time constraints.

These will involve sustainability metrics on the evaluation of environmental impact, such as energy efficiency and recyclability of materials. Meeting these sustainability metrics will give assurance to customers about the commitment to eco-friendly practices from Bambu Lab.

These metrics will let Bambu Lab know if this newly redesigned printer will meet their goals and expectations.

#### 4. Conclusion

The redesign of the Bambu Lab A1 mini contributes to a great future for 3D printing technology. A balance between affordability, speed, and user accessibility must be found to match the market demands. Strategic use of Lean Six Sigma and Agile methodologies has positioned Bambu Lab to efficiently improve their product while remaining agile with changing consumer needs.

This integrates large retailers who can offer the customer personalized consumer experiences where customers at home can print their own components or additions for products they buy in store. In addition to logistic advantages and sustainable production models it also improves the entire buyer's journey of customers. By engaging directly with their products, customers gain a sense of ownership.

As Bambu Lab goes further in this direction, its importance in the 3D printing industry is much likely to go up. Meanwhile, Bambu Lab has been striving to optimize the redesign process and full sustainability for A1 mini to hold promises of innovation,

reliability, and consumer satisfaction, securing a leading position in the accessible 3D printing technology segment.

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